Upsell Without the Hardsell

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Shopper Anonymous
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What is Upselling?



Who does it well?



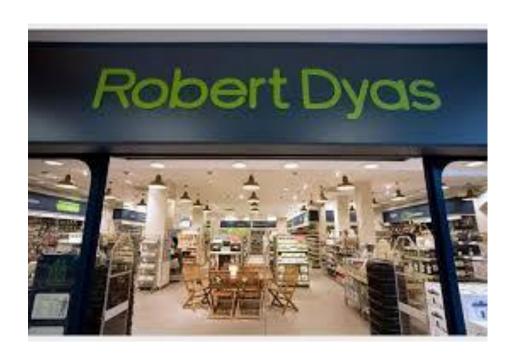


"Do you want fries with that?"

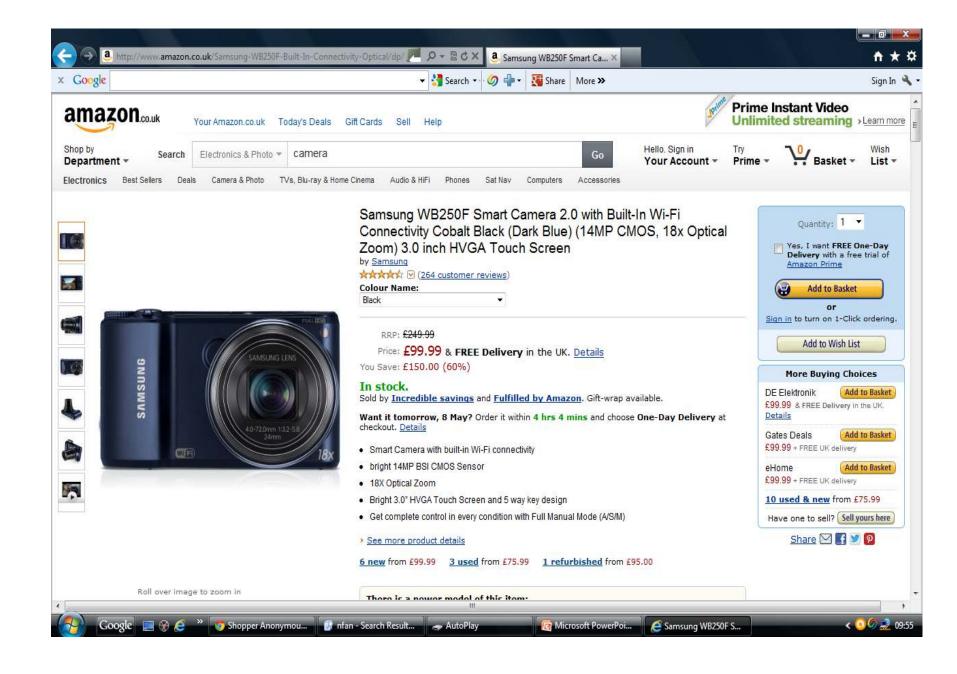


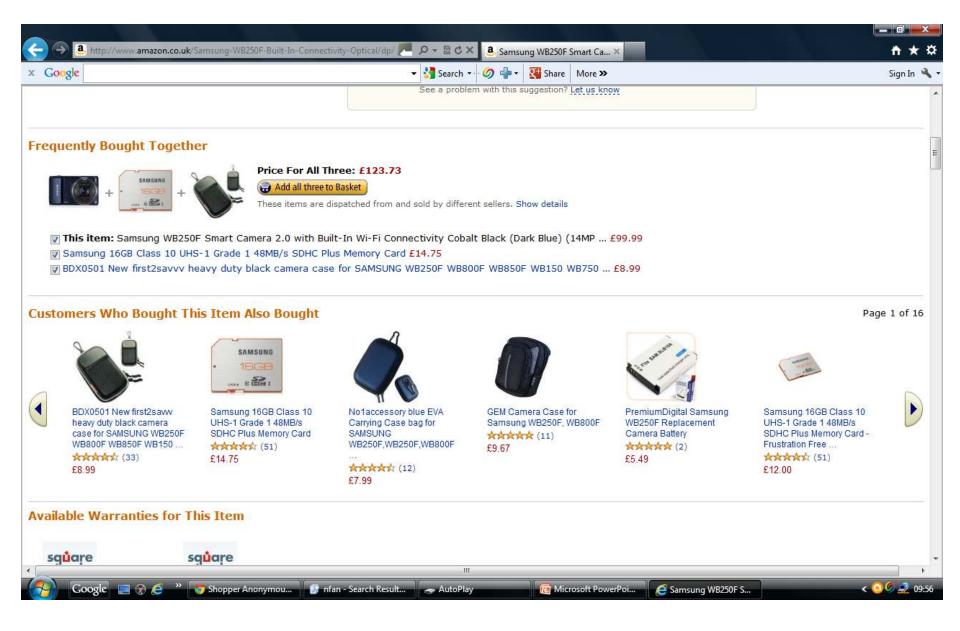












The Importance of Secondary Spend



• We'll cover:

- Key areas for Secondary Spend in your business
- What it demands of your staff
- Actions
- We have visited many attractions hence have considerable insight and a large database of stats.

Secondary Spend



 What percentage of revenue comes from secondary spend?

Secondary Spend



- What percentage of revenue from secondary spend? Let take a typical visit:
 - Entry for a family of 4 say £50
 - Lunch £25
 - Drinks / ice creams £15
 - Gift shop £5
 - Tractor ride £4
- Based on this, your secondary spend could be over 50% of the overall revenue

Secondary Spend



- What percentage of revenue comes from secondary spend?
- Do you measure it?
- Do you have a target?
- Where does the spend come from? Kiosks, restaurant, gift shop, animal feeds, guide books, competitions, rides etc....
- How well do you upsell on secondary spend areas
- Which areas are most profitable (or making a profit)?

Example: Tractor ride



Outgoings:

- Cost of tractor
- Cost of fuel
- Maintenance and insurance
- Staff members
- Tickets and receipts

Income:

Money taken



Entry Options



- All inclusive or entry only:
 - No stats
 - Polled shoppers and no conclusions
 - Is 'all inclusive' really just that?

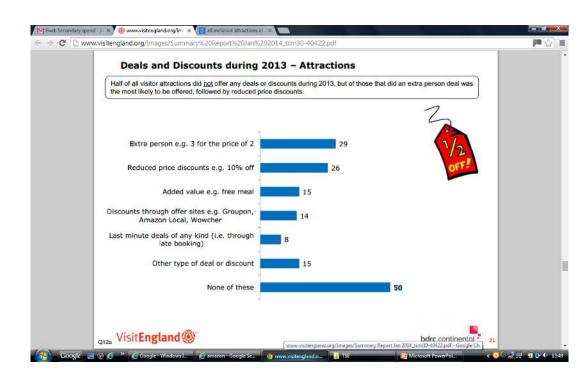


"You won't need to spend a penny more" – Woburn Safari Park

Pressure on Secondary Spend?



- People are now conditioned bargain hunters, and non essential extra costs are under scrutiny
- Museums Association Oct 2012, Rebecca Atkinson -Secondary spending in museum shops and cafes in London fell by 5.4% and 7.5% respectively, while heritage sites and cathedrals suffered a 20.2% fall in shop spend.



So are you making the most of the opportunity?



- Areas for essential secondary spend in attractions – entry, merchandise, food and beverage, photography, simulation, and departure
- Do your staff recognise the importance of upsell, and are they geared up to help?
- Our stats tell us the opportunities are being missed – presentation averages 85%, customer service 62%, sales skills – 37%

Upsell works when...





- It enhances the visit helpful
- It is relevant or specific
- It adds extra value to the experience
- It is warmly delivered with a smile, interest and rapport
- There is the option to say no
- It is not pushy or heavy



Buy our stuff or the dog gets it.



Entry

 Guides, quiz, animal feed, cafe / kiosk offers, offer tips and information

In 50% of occasions the activities were not explained

In only 50% we were offered a map or extra info



Entry

 Guides, quiz, animal feed, cafe / kiosk offers, offer tips and information

Merchandise

- Branded souvenirs, gifts aimed specifically at typical visitors mugs, teeshirts etc
- Gift shop set up based on merchandising principles e.g. Eyelines, hot spots, complimentary products near each other etc.

F&B

- Kiosks in the right places, food options to suit varying tastes and pockets
- Generate great offers to make upsell easy and make them visual

Not BOGOFs but...









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- Food to go with drinks and vice versa
- Table clearing and top ups
- Desert menu on tables make it easy for people to 'buy up'
- Avoid "Anything else?"



Photography

Photo opportunities – places, times, self take or professionally

taken





Photography

 Photo opportunities – key places and times, self take or professionally taken

Simulation

 What are the opportunities for people to experience what they have just seen?

Departure

 Great farewell – someone to say goodbye, repeat visit offers, season tickets

Also think about.....



- Keep people in events spread through the day, and let people know when they are
- Social media who tweets what's going on
- How do people find out about parties, deals, season tickets? (A few posters?)
- Posters in toilets, on cafe tables!
- Pricing people love a bargain!





What does it demand of your staff?





"Remember, the secret to selling is 'sincerity' ... once you can fake that you've got it made."

What does it demand of your staff?



- Warm, open and welcoming – the basics
- Spot the opportunities
- Know the words to say:
 - How do we suggest they buy a guide book?
 - How do we ask if they want snacks with those drinks?
 - How do we approach someone who has had a coffee for 50 minutes?

Only 17% of restaurant staff could upsell the order

23% of shop staff could not answer a product related question

What does it demand of your staff?



- Great attitude
- Judge the customer don't upsell to No.1s
- Use descriptive words delicious, fun.....
- Approach Customers, Build rapport, Talk benefits, Converse with children and adults, Close the sale

 in other words a bit of retail craft (it is teachable)

The critical bit is the way it is said, hence why your training is so important.

Recap and possible actions



- Entry tickets and deals letting people know
- On line booking
- Measuring contribution of each area
- Offers that make it easy to sell up, and get more money in
- Revisit staff recruitment include activities
- Charge each department with how they capitalise
- Let people know about events, parties, deals, season tickets?
- Keep people in longer how?
- Staff training include selling up skills
- Social media

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